

UBAC BUDGET CONVERSATION

FY23 PRELIMINARY BUDGET



Western Oregon
UNIVERSITY

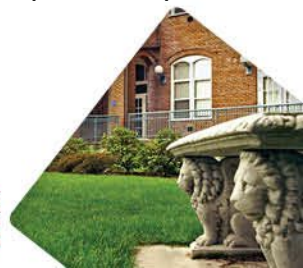


FY23 Preliminary Budget



FY23 PRELIMINARY BUDGET

	Education & General (E&G)	Auxiliary (excluding IFC)	Incidental Fee (IFC)	Designated Operations & Service Depts	Total
Revenues					
Enrollment Fees	31,989,301	1,621,319	3,987,165	113,134	37,710,919
Government Resources & Allocations	31,965,913	1,300,000	-	-	33,265,913
Gift Grants and Contracts	1,180,000	29,626	80,961	-	1,290,587
Investment	2,000,000	9,000	21	4,190	2,013,211
Sales & Services	500,000	10,778,567	185,443	126,630	11,590,640
Other Revenues	100,000	401,554	177,103	2,030,156	2,708,813
Total Revenues	67,735,214	14,140,066	4,430,693	2,274,110	88,580,083
Expenses					
Personnel	59,728,218	8,327,642	2,092,710	1,034,337	71,182,907
Services & Supplies	9,715,576	8,045,747	2,454,172	1,261,083	21,476,578
Capital Outlay	189,691	-	-	-	189,691
Total Expenses	69,633,484	16,373,389	4,546,883	2,295,420	92,849,176
Net Transfers	3,497,728	(1,543,023)	192,797	750	2,148,252
Total Expenses & Transfers	73,131,212	14,830,366	4,739,680	2,296,170	94,997,428
Net Recurring Budget	(5,395,998)	(690,300)	(308,987)	(22,060)	(6,417,345)
One Time Activities	891,366	-	-	-	891,366
Net Budget	(6,287,364)	(690,300)	(308,987)	(22,060)	(7,308,711)



FY23 PRELIMINARY BUDGET: Components

- Education & General Fund (E&G)
- Auxiliary (excluding IFC)
 - University Housing
 - Campus Dining
 - Student Health & Counseling Center
 - Athletics
- Incidental Fee (IFC)
 - Student led process
- Designated Operations (DesOps) & Service Funds
 - Telecommunications
 - Oregon Council of Presidents (OCOP)



Education & General Fund



E&G Budget Creation Process

- **Revenue Assumptions**

- State Allocation (SSCM)
- Enrollment Fees
 - UBAC served a key role in deciding enrollment projections.

- **Expense Assumptions**

- Collaboration with WOU stakeholders.
 - 30+ meetings in consultation with budget authorities to confirm roster and discuss other budgetary needs.
 - Budget authorities have freedom to reallocate funds in their area across indices and categories.
 - Requests for increased funding compiled and reviewed by President's Cabinet



(Revenue) State Allocation: ~\$32M

- Student Success & Completion Model (SSCM) Components:
 - Mission Differentiation Funding Allocation (~\$10M) – supports a public university’s activities consistent with Regional Support, Mission Support, and Research Support
 - Outcomes-Based Allocation (~\$13M) – determined by the most recent three-year average total cost weighted degrees produced, student type, and priority area
 - Activity-Based Allocation (~\$8M) – determined by the most recent three-year average total, cost weighted, completed, resident student credit hours (SCH)
- Mission Differentiation Allocation is completed first, with the remaining funds then being allocated 60% to Outcomes-Based and 40% to Activity-Based.
- FY23 is second year of the biennium



(Revenue) Tuition & Fees: ~\$32M

- Tuition and fee rates were approved at the April 2022 Board meeting
 - Collaborative process including TFAC and Graduate Committee
- Enrollment assumptions were determined in collaboration with UBAC
 - University Budget Advisory Committee (UBAC) is composed of ~19 faculty, staff, and students from across campus.
 - Originally considered 4 enrollment level scenarios ranging from -10% UG & -5% GR to +5% UG & +10% GR.
 - Considered data from admissions, financial aid, graduate office, and housing.
 - Fall 2021's enrollments were down 12.8% (UG) and 6.7% (GR).
 - Recommended building the budget on -5% UG enrollment and 0% GR enrollment.
 - Investments made and new student numbers look promising, but may take a few years to see the results and reverse the overall enrollment trend
- A 1% change in enrollment for UG is approximately \$300K in gross revenue, while a 1% change in enrollment for GR is approximately \$40K.



(Expenses) Personnel: ~\$60M

- Faculty (\$18.423M)
- Unclassified Staff (\$10.126M)
- Faculty & Unclassified Supplemental Pay (\$6.646M)
- Classified Staff (\$6.646M)
- Classified Pay (\$260K)
- Student Pay (\$1.898M)
- OPE (\$21.804M)

- Incorporates:
 - All contractual pay increases (SEIU and WOUFT)
 - Unclassified salaries left as-is. A 1% COLA for unclassified would cost approximately \$137K with OPE.
 - Faculty: 5 new T/TT lines in Business, Computer Science, Special Education, Deaf & Professional Studies, & Social Sciences.
 - Unclassified: Benefits Navigator (funded by new state appropriation), President Office support staff, Admissions Office Transfer Specialist Assistant Director, Business Dept Recruitment & Retention Advisor, Education Advisor
 - Classified: Admissions Slate Analyst and Registrar Services Specialist (OS2)



Education & General Fund Summary

- **Revenues**

- **\$67.735M**

- \$31.989M (Enrollment revenue, based on -5% UG, 0% GR scenario)
 - \$31.966M (State Allocation)
 - \$1.180M (Gifts, Grants, Contracts)
 - \$2M (Investment)
 - \$500K (Sales & Services)
 - \$100K (Other Revenue)

- **Expenses & Transfers**

- **\$73.131M**

- \$59.728M (Personnel)
 - \$9.716M (Services & Supplies)
 - \$190K (Capital Outlay)
 - \$3.498M (Transfers)

- **One-Time Activities**

- **\$891K**

- Revenues minus expenses, transfers, and one-time activities results in an estimated E&G deficit of **\$6.287M.**



Auxiliary Funds



Auxiliary Funds

- **Major Auxiliary Funds**

- Athletics
- Housing
- Dining
- Student Health & Counseling Center (SHCC)
- Parking Services
- Child Development Center
- Conference Services
- WOU Bookstore
- Incidental Fee Committee (IFC)



Auxiliary Funds (Housing)

- **Revenues**

- **\$6.012M**

- Based on an assumed 735 room-paying residents living in Ackerman, Heritage, Landers, and Arbor Park.
 - Additional estimates include \$410K from family housing, \$350K from Conferences, \$110K from internal sales, and other miscellaneous activity.

- **Expenses & Transfers**

- **\$6.011M**

- Includes a \$1.421M transfer out to debt service.
 - Includes personnel budget total of \$1.294M reflective of reorganization.
 - Includes \$3.485M for Services & Supplies, which includes \$1.252M as interest portion of a bond payment.

- Housing expects to **break-even** between FY23 revenues and expenses.



Auxiliary Funds (DINING)

- **Revenues**

- **\$3.498M**

- Based on an assumed 600 meal plans for Valsetz
 - (Arbor Park residents are not required to have a meal plan)
 - Additional estimates include \$150K for Café Allegro, \$500K from conferences, and \$230K of internal sales.
 - Dining hopes to lease the WUC Grill & Deli for additional revenue.

- **Expenses & Transfers**

- **\$3.584M**

- Personnel expenses are budgeted for \$1.912M, including \$412K for student labor.
 - Services & Supplies are budgeted for \$1.492M, including \$769K of food costs.
- Dining expects to have an **\$85K** deficit between FY23 revenues and expenses, covered by fund balance.



Auxiliary Funds (Athletics excluding IFC component)

- **Revenues & Transfers In**
 - **\$4.610M**
 - Funding from several sources: Education & General Fund (\$3.17M), Lottery (\$1.3M), Tickets & Concessions (\$31K), and Special Projects.
- **Expenses & Transfers Out**
 - **\$4.642M**
 - Personnel expenses are budgeted for \$2.958M, reflective of personnel changes.
 - Personnel changes include budgeting soccer coaches for the full-year, and adding two new positions—a part-time athletic coach and trainer.
- Athletics expects to **break-even** between FY23 revenues and expenses.



Auxiliary Funds (Student Health & Counseling Center)

- **Revenues**

- **\$1.365M**

- Includes \$1.228M estimated enrollment fees, assuming 2,800 students pay the fee fall term and includes a 6% attrition rate between terms. Fee rate is \$154 per term.

- **Expenses & Transfers**

- **\$1.773M**

- Personnel expenses are budgeted for \$1.138M.
 - Services & Supplies are budgeted for \$528K.
 - SHCC expects to have a **\$300K** deficit, covered by their fund balance.



Auxiliary Funds (Others)

- **Parking**

- Expenses are budgeted for \$400K.
- Sales & Services revenues are estimated at \$120K.
- Personnel is budgeted at \$190K, including partial FTE for Campus Public Safety.
- Parking expects a \$48K deficit for the year, which will be covered by their fund balance.

- **Bookstore & Child Development Center**

- Expenses for these auxiliaries are budgeted at \$1.316M, largely unchanged from the FY22 budget.
 - CDC receives a \$150K subsidy from E&G funds.



Auxiliary Funds (IFC)

- The fee and allocation for this fund are determined by the IFC committee, composed of 9 students, each year.
- IFC funded Areas:
 - Abby's House/Food Pantry
 - Access
 - ASWOU
 - Athletics
 - Campus Recreation
 - Childcare
 - Creative Arts
 - Student Engagement
 - Student Activities Board
 - Student Media
 - WOLF Ride.



Overall Preliminary FY23 Budget

- Combined component budgets results in a total net budget deficit across these funds of \$7.309M, or 8% of revenues
- The preliminary budget will be adjusted in fall, after enrollment is known

